



Where science
& creativity meet

Introducing the New IFF: An Essential Partner for Our Customers

THE NEW IFF

A new
company
for a
new era

A REIMAGINED INNOVATION PARTNER...

- Unmatched scale, R&D capabilities and portfolio strength to lead industry evolution
- A partner that is uniquely positioned at the intersection of science and creativity to deliver essential solutions through industry-leading investment in R&D

WITH A LEADING PORTFOLIO TO ADDRESS EVOLVING CONSUMER TRENDS...

- #1 or #2 position across nearly all high-value categories
- The industry's broadest product offering to meet the trends that are reshaping the global value chain for consumer products

DRIVEN BY A HIGHLY TALENTED GLOBAL TEAM FOCUSED ON EXECUTION

- Highly experienced executive committee, divisional and functional teams, reflecting the strengths and diversity of both organizations
- Combination of deep expertise and insightful new voices to create value for customers, communities and all stakeholders

OUR FOUNDATION

Where science and creativity meet

PURPOSE

The “Why” that Drives Everything We Do

**Applying science
and creativity for
a better world**

VISION

Our Strategy for Future Success

**Be the partner for
essential solutions**

BRAND PILLARS

The Commitments We Make to Customer
and Employees, Every Day

- ▶ **Question everything**
- ▶ **Champion creators**
- ▶ **Do more good**

CULTURAL PRINCIPLES

The Behaviors that Bring Our Purpose
and Vision to Life

- ▶ **Act as an owner**
- ▶ **Be agile**
- ▶ **Collaborate and win together**

IFF'S FOUR BUSINESS DIVISIONS

We are 1 of 4 divisions, backed by the vast market insights and sensory leadership of IFF and empowered by the directive to go the extra mile for our customers across the world.

NOURISH

Nourish is a leading supplier of specialty ingredients, creating the future of innovative food & beverage experiences and helping people live better, more fulfilled lives

To 'Nourish' is to feed with purpose; designing better products for people and planet

HEALTH & BIOSCIENCES

Inspired by nature and distinguished by its world-class bioscience and microbiome capabilities, H&B develops products that deliver safe, healthy and sustainable solutions for customers around the world

SCENT

Global leader in creating and supplying superior fragrance experiences and cosmetic actives for consumer product goods and beauty brands

The Ingredients unit serves internal needs and supplies to the fragrance and flavor industries



PHARMA

Creates unique functional ingredients and solutions that support global applications in pharmaceutical, dietary supplement and industrial industries



THE PHARMA SOLUTIONS PLATFORM

A global leader in excipients created from strong heritage organizations

PHARMACEUTICALS



DIETARY SUPPLEMENTS



GLOBAL SPECIALTY SOLUTIONS



The value that we bring to our customers

BROAD PORTFOLIO OF LEADING BRANDS



VITAL EXPERTISE



COMMITMENT TO SERVE AND SOLVE



5

Application/R&D centers



~1,600

Colleagues









10

Manufacturing sites



**THE TEAMS AND
PRODUCTS YOU KNOW,
WITH NEW POSSIBILITIES
FOR YOU**

UNIQUELY BROAD PORTFOLIO FOR ORAL SOLID DELIVERY

ACTIVE INGREDIENTS (APIs)	EXCIPIENTS FOR FORMULATION & DELIVERY			
	EXTENDED RELEASE	DIETARY SUPPLEMENTS	IMMEDIATE RELEASE	SOLUBILITY ENHANCEMENT
 Anti-reflux	 Matrix systems Multi-particulates Osmotic Tablets	 Vegetarian Soft-gels Chewable Tablets Vegetarian Gummies	 Tablet binders, disintegrants coatings, capsules  Creams, suspensions, suppositories	 Solubility enhancement Via Spray-Dried Dispersion or HME
# 1 in Anti-Reflux Application in EMEA	# 1 matrix systems & osmotics	Consumer Preferred Delivery	Leading position in tablets	Innovation recently launched
LEADING BRANDS				
Protanal® Protacid®	METHOCEL™ ETHOCEL™ POLYOX™ Aquacoat® Protanal®	Endurance®, Avicel®, Ac-Di-Sol®, Accelerate® GRINDSTED®, Alubra®, Gelcarin®, SeaGel® METHOCEL™	Avicel®, Ac-Di-Sol® Alubra®, SeaGel® METHOCEL™ TEXTURECEL™	AFFINISOL™

THE COMMITMENTS BEHIND OUR BRANDS WILL ONLY STRENGTHEN



MANUFACTURING EXCELLENCE

- First to manufacture many of our chemistries
- Largest excipient manufacturing network
- Manufacturing and warehousing located on multiple continents



QUALITY

- Decades of experience to produce consistent, uniform products
- World class polymer expertise meets next generation advanced analytics
- Continued commitment to improvements



REGULATORY

- Strict regulatory compliance for all products
- Vast regulatory expertise including IPEC and USP leadership
- Direct engagement with FDA on various excipient and FDA wide initiatives



CORPORATE SOCIAL RESPONSIBILITY

- Invested in sustainability efforts, from sustainable seaweed harvesting practices to higher efficiency product offerings
- Community engagement through advisory councils and COVID efforts



POLYMER EXPERTISE

- Global polymer leaders offering product innovations, solutions, and technical support
- Comprehensive breadth and depth of analytical capabilities globally available



OUR PEOPLE

Familiar faces, passionate partners

Extensive and experienced cross-functional teams, engaged in markets around the globe.

Technical, Regulatory, and Quality resources actively collaborate, allowing us to provide support beyond the simple product characteristics.

Access to broad capabilities and expertise: Formulation, analytical, rheology, and polymer synthesis expertise allows us to offer a level of sophisticated support not available elsewhere.

OUR GLOBAL FOOTPRINT



APPLICATION & INNOVATION CENTERS

WILMINGTON, DE, USA
BOMLITZ, GERMANY
MUMBAI, INDIA
HYDERABAD, INDIA
SHANGHAI, CHINA



R&D CENTERS

WILMINGTON, DE, USA
MIDLAND, MI, USA
HYDERABAD, INDIA
BOMLITZ, GERMANY



MANUFACTURING SITES

MIDLAND, MI, USA
NEWARK, DE, USA
INSTITUTE, WV, USA
BOMLITZ, GERMANY
STADE GERMANY
CORK, IRELAND
PLAQUEMINE, LA, USA
ROCKLAND, ME, USA
SANDVIKA, NORWAY
HAUGESUND, NORWAY

THE INTEGRATION IS EMPOWERING NEW POSSIBILITIES

New Solutions through brands you know

- Sharing best practices across divisions
- Expanding our offering in a meaningful way
- Combining our strengths to better service our customers.

Take a look at how Suspensions is a great example of improving our ability to offer solutions rather than just a product by having more choices in how we serve our customers

COLLABORATING TO DEVELOP SOLUTIONS

Empowering the pharmaceutical industry

Pharma

Expansion of portfolio and customer support for suspensions & other liquids

Combining cross-divisional capabilities in sensorial experience with:

- Taste-Masking Agents
- 600+ Flavors
- Taste Modulation

Solving meaningful challenges in Advanced Drug Delivery through collaborations

Additional options for improving mouthfeel of chewable and dissolvable tablets

Dietary Supplements

Enabling differentiated delivery formats for probiotics

Leveraging hydrocolloids expertise to grow capsule applications

Providing solutions in novel dosage formats such as gummies

Combining cross-divisional capabilities in sensorial experience with:

- Taste-Masking Agents
- 600+ Flavors
- Taste Modulation

AN EXAMPLE IN ORAL SUSPENSIONS

Your new Solution Partner

DUPONT

**Avicel®
Colloidal MCC**

TEXTURECEL™ CMC

GRINDSTED® Xanthan

**ETHOCEL™
Ethylcellulose**

**Aquacoat®
Ethylcellulose
Dispersion**

iff


600+ Pharma Flavors

Taste Masking
Technologies

Taste Modulation

Suspension Aids

Taste Masking



- In-depth application support with a history of case studies
- Continual education for customers and the industry through new white papers, webinars, and poster presentations
- Decades of experience formulating pharmaceutical formulations with flavors and taste modulation.

A True Full-Serve Excipient Supplier

- Broad portfolio to solve your formulation challenges
- Applications expertise with a wider variety of in-house excipients than other excipient suppliers
- Global Regulatory support
- Expertise that can be leveraged from other industries such as Flavor & Sensory from our Nourish division
- Demographic preference learnings from Nourish such as preferred flavors by age group in pediatrics.



Nothing contained herein shall be construed as a representation that any recommendations, use, or resale of the product or process described herein is permitted and complies with the rules or regulations of any countries, regions, localities, etc. or does not infringe upon patents or other intellectual property rights of third parties.

The information provided herein is based on data IFF believes to be reliable, to the best of its knowledge and is provided at the request of and without charge to our customers. Accordingly IFF does not guarantee or warrant such information and assumes no liability for its use. If this document is translated, the English version will control and IFF hereby disclaims responsibility for any errors caused by translation. This document is subject to change without further notice.